# TIMMINS AND DISTRICT HOSPITAL/L'HÔPITAL DE TIMMINS ET DU DISTRICT Financial Statements Year Ended March 31, 2012

#### TIMMINS AND DISTRICT HOSPITAL

## L'HÔPITAL DE TIMMINS ET DU DISTRICT

(incorporated under the laws of the Province of Ontario as a corporation without Share Capital)

#### **BOARD OF DIRECTORS - 2011/2012**

Mr. Allan Kean, Chair Mr. John Duclos, Auxiliary President, Honorary Position

Mr. David Thomas, Vice Chair Ms. Joan Ludwig, Chief Nursing Officer

Mr. Léon Laforest, Vice Chair Mr. Steve Adams

Mr. Martin Rody, Treasurer Ms. Marjorie Boyd

Dr. Harry Voogjarv, Chief of Staff Mr. Stacey Cress

Dr. Larry Malo, President of Medical Staff Mr. Pierre de Laplante

Vacant, Vice President of Medical Staff Ms. Mireille Fortier

Mr. Roger Walker, Secretary, President and CEO Ms. Maggie Matear

Mr. Robert Perrault, Foundation Appointment

Ms. Sylvie Petroski

Ms. Sue Perras, NEOMA Appointment Ms. Marilyn Wood

Mr. Pat Bamford, City Appointment Ms. Pauline Bélanger, Executive Assistant

#### **AUDITORS**

Ross, Pope & Company LLP, Chartered Accountants
Timmins, Ontario

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#### INDEPENDENT AUDITOR'S REPORT

To the Members of Timmins and District Hospital/L'Hôpital de Timmins et du district

We have audited the accompanying financial statements of Timmins and District Hospital/L'Hôpital de Timmins et du district, which comprise the statement of financial position as at March 31, 2012 and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Timmins and District Hospital/L'Hôpital de Timmins et du district as at March 31, 2012, and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Ross, Pope & Company LLP

Timmins, Ontario June 5, 2012 Ross, Pope & Company LLP Chartered Accountants Licensed Public Accountants

## **Statement of Financial Position**

As at March 31, 2012

	2012	2011
ASSETS		
CURRENT		
Cash	\$ 3,294	<b>1</b> \$ 1,010
Accounts receivable (Note 4)	3,495,896	
Inventories	712,294	
Prepaid expenses	798,387	688,123
	5,009,871	4,769,897
LONG TERM RECEIVABLES	784,975	433,855
CAPITAL ASSETS (Notes 2, 5, 9)	64,606,376	64,697,794
	\$ <b>7</b> 0,401, <b>22</b> 2	\$ 69,901,546
LIABILITIES AND NET ASSETS CURRENT		
Line of credit (Note 6)	\$ 4,575,000	
Accounts payable and accrued liabilities	12,559,918	
Deferred revenue  Current portion of long term debt (Note 7)	868,507 469,585	
Current portion of accrued benefit liability (Note 8)	161,544	
	18,634,554	15,865,214
LONG TERM DEBT (Note 7)	5,034,427	5,501,900
ACCRUED BENEFIT LIABILITY (Note 8)	2,833,463	2,523,900
DEFERRED CONTRIBUTIONS (Note 9)	55,979,262	55,794,009
	82,481,706	79,685,023
NET ASSETS		
Unrestricted (deficiency)	(15,203,589	
Invested in capital assets (Note 10)	3,123,105	2,950,059
	(12,080,484	<b>)</b> (9,783,477)
	\$ 70,401,222	\$ 69,901,546

Contingencies (Note 15)

Approved on behalf of the Board

Director

Director

See accompanying notes.

# TIMMINS AND DISTRICT HOSPITAL/L'HÔPITAL DE TIMMINS ET DU DISTRICT Statement of Operations

	2012	2011
	2012	2011
REVENUE		
Ministry of Health - Hospital Funding	\$ 69,034,853	\$ 67,472,899
Ministry of Health - Paymaster / Flow Through	(139,370)	(143,547
Cancer Care Ontario	1,504,198	1,419,825
Amortization of deferred contributions - equipment (Note 9)	1,276,853	1,318,387
Other Revenue (Schedule 1)	22,544,603	21,521,469
	<u>.</u>	
	94,221,137	91,589,033
EXPENSES		
Salaries and wages	45,556,451	44,841,322
Employee benefits	13,832,455	12,007,139
Supplies and other expenses	13,207,285	13,539,843
Medical staff fees and honouraria	12,727,286	12,470,502
Medical and surgical supplies	4,253,864	4,409,550
Drugs	3,114,664	3,447,334
Amortization of equipment and other	2,408,934	2,646,660
Interest on long term debt	253,623	250,069
	95,354,562	93,612,419
DEFICIENCY OF REVENUE OVER EXPENSES FROM		
OPERATIONS	(1,133,425)	(2,023,386
AMORTIZATION OF DEFERRED CONTRIBUTIONS AND BUILDINGS		
Amortization of deferred contributions - buildings (Note 9)	2,084,100	2,025,462
Amortization of buildings	(2,568,274)	(2,502,868)
Aniorazzation or buildings	(2,300,214)	(2,302,000
	(484,174)	(477,406
	(1,617,599)	(2,500,792
OTHER FUNDS (Schedule 2)	•	
Other funds (Scriedule 2) Other fund revenues	3,877,538	4,170,935
Other fund revenues Other fund expenses	(4,556,946)	(4,829,169
		<u> </u>
	(679,408)	(658,234)
DEFICIENCY OF REVENUE OVER EXPENSES	\$ (2,297,007)	\$ (3,159,026)

# TIMMINS AND DISTRICT HOSPITAL/L'HÔPITAL DE TIMMINS ET DU DISTRICT Statement of Changes in Net Assets

	Unrestricted (deficiency)	Invested in Capital assets	2012	2011
NET ASSETS - BEGINNING OF YEAR	\$ (12,733,536)	\$ 2,950,059	\$ (9,783,477)	\$ (6,624,451)
Deficiency of revenue over expenses	(673,858)	(1,623,149)	(2,297,007)	(3,159,026)
Net change in investment in capital assets (Note 10)	(1,796,195)	1,796,195	-	_
NET ASSETS - END OF YEAR	\$ (15,203,589)	\$ 3,123,105	\$ (12,080,484)	\$ (9,783,477)

## **Statement of Cash Flows**

	2012	2011
OPERATING ACTIVITIES		
Deficiency of revenue over expenses	\$ (2,297,007)	\$ (3,159,026)
Items not affecting cash:	Ψ (2,291,001)	Ψ (3,139,020)
Amortization of equipment	2,415,828	2,646,660
Amortization of buildings	2,568,274	2,502,868
Amortization of deferred contributions - equipment	(1,276,853)	
Amortization of deferred contributions - buildings	(2,084,100)	(2,025,462)
	(673,858)	(1,353,347)
Changes in non-cash working capital:		
Accounts receivable	(138,187)	(233,001)
Inventories	10,761	8,397
Prepaid expenses	(110,264)	
Accounts payable and accrued liabilities	564,319	(417,347)
Deferred revenue	(647,979)	(58,619)
Accrued benefit liability	309,563	137,400
Current portion of accrued benefit liability	60,244	(51,200)
	48,457	(556,000)
Cash flow used by operating activities	(625,401)	(1,909,347)
INVESTING ACTIVITIES		Administration of the second s
Purchase of capital assets	(4,892,684)	(5,387,004)
Increase in long-term receivables	(351,120)	(149,291)
	(331,120)	(140,201)
Cash flow used by investing activities	(5,243,804)	(5,536,295)
FINANCING ACTIVITIES		
Proceeds from long term financing	-	709,223
Repayment of long term debt	(449,718)	(409,562)
Deferred contributions received (Note 9)	3,546,207	5,602,972
Cash flow from financing activities	3,096,489	5,902,633
DECREASE IN CASH FLOW	(2,772,716)	(1,543,009)
Cash deficiency - beginning of year	(1,798,990)	(255,981)
CASH DEFICIENCY - END OF YEAR	\$ (4,571,706)	\$ (1,798,990)
CASH (DEFICIENCY) CONSISTS OF:		
Cash	\$ 3,294	\$ 1,010
	(4,575,000)	(1,800,000)
Line of credit	( 1,0 , 0,000)	<b>\</b>

#### **Notes to Financial Statements**

#### Year Ended March 31, 2012

#### HOSPITAL ORGANIZATION

The Timmins and District Hospital/l'Hôpital de Timmins et du district is incorporated without share capital by Letters Patent issued by the Province of Ontario and is regulated by the Public Hospitals Act. The hospital is a registered charity under the Income Tax Act and accordingly is exempt from income taxes under section 149.1 of the Income Tax Act.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### (a) REVENUE RECOGNITION

The hospital follows the deferral method of accounting for contributions which include donations and government transfers.

Hospital funding is primarily provided by the Ministry of Health and Long Term Care of the Province of Ontario. Operating transfers are recorded as revenue in the period to which they relate. Transfers approved but not received at the end of an accounting period are accrued. Where a portion of a transfer relates to a future period, it is deferred and recognized in that subsequent period. These financial statements reflect agreed arrangements approved by the Ministry with respect to the year ended March 31, 2012.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Revenue for medical services are recognized when the services are provided.

#### (b) INVENTORIES

Inventories are valued at the lower of average cost and replacement value.

#### (c) PLEDGES

The amount of any pledges to donate funds to the hospital are not included in revenues until such time as funds are received.

(continues)

#### **Notes to Financial Statements**

#### Year Ended March 31, 2012

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (d) CAPITAL ASSETS

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When capital assets no longer contribute to the hospital's ability to provide services, their carrying amounts are written down to their residual value.

Capital assets are amortized on a straight-line basis over the estimated life of assets as follows:

Land improvements	10 - 20 years
Buildings	10 - 40 years
Equipment	3 - 20 years
Building service equipment	5 - 20 years

The hospital regularly reviews its capital assets to eliminate obsolete items.

Capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

#### (e) ACCRUED BENEFIT LIABILITY

The hospital accrues for employee future benefit plans and related costs. The cost of retirement benefits earned by employees is actuarially determined using the projected unit method pro-rated on service and management's best estimate of salary escalation, retirement ages of employees and expected health care costs.

#### (f) DONATED SERVICES

The work of the hospital Board is dependent on the voluntary service of members of the Board and others. Since these services are not normally purchased by the hospital and because of the difficulty in determining their fair value, donated services are not recognized in these financial statements.

#### (g) MEASUREMENT UNCERTAINTY

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates include providing for amortization of capital assets, estimating the allowance for doubtful accounts and recording significant accruals based on management assumptions. Actual results could differ from these estimates.

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#### **Notes to Financial Statements**

#### Year Ended March 31, 2012

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (h) FINANCIAL INSTRUMENTS

The hospital classifies its financial instruments into one of the following categories based on the purpose for which the asset was acquired or liability incurred. The hospital's accounting policy for each category is as follows:

#### Held-For-Trading

Financial instruments classified as held-for-trading are reported at fair value at each balance sheet date, and any change in fair value is recognized in net income (loss) in the period during which the change occurs. Transaction costs are expensed when incurred.

Cash and bank line of credit have been classified as held-for-trading.

#### Loan and Receivables and Other Financial Liabilities

Financial instruments classified as loans and receivables and other financial liabilities are carried at amortized cost using the effective interest method. Transaction costs are expensed when incurred.

Accounts receivable and long-term receivable have been classified as loans and receivables.

Accounts payable and accrued liabilities and long-term debt have been classified as other financial liabilities.

#### 3. FUTURE CHANGES IN ACCOUNTING POLICIES

For fiscal periods beginning on or after January 1, 2012, government not-for-profit organizations are required to transition from Part V (Pre-changeover accounting standards) of the CICA Handbook-Accounting to the CICA Public Sector Accounting Handbook or the CICA Public Sector Accounting Handbook without Sections PS 4200 to PS 4270. Sections 4400 to 4470 in Part V of the CICA Handbook- Accounting were brought into the CICA Public Sector Accounting Handbook and renumbered as Sections PS 4200 to PS 4270. Sections 4400 to 4470 in Part V of the CICA Handbook- Accounting are standards that specifically address accounting issues commonly encountered by not-for-profit organizations.

The hospital will evaluate the impact of these standards and will prepare the financial statements for the year ending March 31, 2013 in accordance with these standards.

#### 4. ACCOUNTS RECEIVABLE

	2012		2011
Ministry of Health and Long Term Care	\$ 273,65	0 \$	479,268
Insurers and patients	2,674,69	9	2,152,066
Other	602,54		781,375
Subtotal	3,550,89	6	3,412,709
Less: Allowance for doubtful accounts	(55,00	0)	(55,000)
	\$ 3,495,89	6 \$	3,357,709

#### **Notes to Financial Statements**

#### Year Ended March 31, 2012

5.	CAPITAL ASSETS	Cost	-	Accumulated amortization	 Net 2012	Net 2011
	Land	\$ 490,002	\$	_	\$ 490,002	\$ 490,002
	Land improvements	363,047		120,378	242,669	267,241
	Buildings	85,998,880		34,907,549	51,091,331	49,984,286
	Equipment	43,041,980		36,165,595	6,876,385	7,550,819
	Building service equipment	8,065,327		2,159,338	5,905,989	6,405,446
		\$ 137,959,236	\$	73,352,860	\$ 64,606,376	\$ 64,697,794

#### 6. LINE OF CREDIT

The hospital has an \$8,000,000 (\$5,000,000 - 2011) credit facility to be used for general operating purposes. The credit facility bears interest at a rate equal to the lender's prime rate less 0.65% and is secured by general security agreement.

#### 7. LONG TERM DEBT

	 2012	2011
Bank loan bearing interest at 4.16% per annum, repayable in monthly blended payments of \$42,619 and maturing in April 2015.	\$ 5,154,054	\$ 5,444,463
Bank loan bearing interest at 3.4% per annum, repayable in monthly blended payments of \$14,518 and maturing in April		
2014.	349,958	 509,266
	5,504,012	5,953,729
Amounts payable within one year	(469,585)	 (451,829)
	\$ 5,034,427	\$ 5,501,900
Principal repayment terms are approximately:		
2013	\$ 469,585	
2014	488,046	
2015	345,221	
2016	 4,201,160	
	\$ 5,504,012	

#### **Notes to Financial Statements**

#### Year Ended March 31, 2012

#### 8. ACCRUED BENEFIT LIABILITY

The hospital provides extended health care, dental and life insurance benefits to substantially all full-time employees. The cost of premiums for these benefits is shared by the hospital and full-time employees. The hospital's accrued benefit liability relating to post-retirement plans is as follows:

and the second s	 2012	 2011
Current portion Long term portion	\$ 161,544 2,833,463	\$ 101,300 2,523,900
Long term portion	 2,033,403	 2,020,900
Total accrued benefit liability	\$ 2,995,007	\$ 2,625,200

The accrued benefit liability has been determined by an actuary based on an actuarial valuation performed as at March 31, 2012. The next actuarial valuation will be performed as at March 31, 2015 unless otherwise required prior to that date.

The accrued benefit liability represents the past excess of the benefit expenses over actual benefit payments. A reconciliation of the beginning and ending balances is shown below.

	 2012	 2011
Accrued benefit liability at beginning of year Benefit expense for the year Contribution benefits paid during the year	\$ 2,625,200 438,004 (68,197)	\$ 2,539,000 191,200 (105,000)
Accrued benefit liability at end of year	\$ 2,995,007	\$ 2,625,200

The significant actuarial assumptions adopted in estimating the hospital's accrued benefit obligation are as follows:

Discount rate at March 31, 2012 4.0% (2011 - 5.50%)

Dental benefits cost escalation 4.0% (2011 - 4.0%)

Medical benefits cost escalation - extended health care 8.0% decreasing by 0.5% to 4.5%

The expense for the year has been determined as follows:

	 2012	 2011
Current service cost	\$ 161,544	\$ 101,300
Interest on accrued benefit liability during the year	179,956	110,000
Amortization of net experience losses (gains)	78,704	(37,900)
Amortization of past service costs	 17,800	 17,800
Expense for the year	\$ 438,004	\$ 191,200

#### **Notes to Financial Statements**

#### Year Ended March 31, 2012

#### 9. DEFERRED CONTRIBUTIONS

#### **CAPITAL ASSETS**

Amounts financed by: Long-term bank loans

Deferred contributions

Deferred capital contributions related to the capital assets represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortized amount of capital contributions is recorded as revenue in the statement of operations.

		2012	 2011
	Balance, beginning of year Additional contributions received Amounts amortized to revenue	\$ 55,794,009 3,546,207 (3,360,954)	\$ 53,534,887 5,602,972 (3,343,850)
	Balance, end of year	\$ 55,979,262	\$ 55,794,009
10.	INVESTMENT IN CAPITAL ASSETS  a) Investment in capital assets is calculated as follows:		
		 2012	 2011
	Capital Assets	\$ 64.606.376	\$ 64.697.794

(5,504,009)

(55,979,262)

\$ 3,123,105

(5,953,726)

(55,794,009)

\$ 2,950,059

<ul> <li>b) Change in net assets invested in capital assets is calculated as follow</li> </ul>	٠.

b) Change in net assets invested in capital assets is calculated as	s follo	ws:	
Deficiency of revenue over expenses Amortization of deferred contributions related to capital assets Amortization of capital assets Gain on sale of capital asset	\$	3,360,954 (4,984,102) -	\$ 3,343,850 (5,149,923) (6,500)
	\$	(1,623,148)	\$ (1,812,573)
Net change in investment in capital assets:			
Purchase of capital assets	\$	4,892,684	\$ 5,387,004
Amount funded by deferred contributions		(3,546,207)	(5,602,972)
Amount repaid (funded) on long term debt		449,718	 (293,162)
	\$	1,796,195	\$ (509,130)

#### 11. PENSION PLAN

Substantially all of the employees of the hospital are members of the Hospitals of Ontario Pension Plan. Contributions to this defined benefit plan made during the year by the hospital on behalf of its employees amounted to \$3,585,964 (\$3,458,716 in 2011) of which \$3,485,511 (\$3,362,259 in 2011) is included in employee benefits in the Statement of Operations and \$100,453 (\$96,457 in 2011) is included in Other Fund Expenses. Contributions are related to actuarial requirements established by the trustees of the plan.

#### **Notes to Financial Statements**

#### Year Ended March 31, 2012

#### 12. RELATED ENTITIES

The financial statements do not include the assets, liabilities and activities of any organizations such as the Timmins and District Hospital Foundation or the Timmins and District Hospital Auxiliary which, although related to the hospital, are not operated by it.

The hospital has an economic interest in the Timmins and District Hospital Foundation, whose mandate is to raise funds for the hospital. During the year, the Foundation contributed \$775,587 (\$1,208,928 - 2011) towards the purchase of capital assets.

#### 13. HEALTHCARE INSURANCE RECIPROCAL OF CANADA

On July 1, 1987, a group of health care organizations ("subscribers"), formed Healthcare Insurance Reciprocal of Canada ("HIROC"). HIROC is registered as a Reciprocal pursuant to provincial Insurance Acts which permit persons to exchange with other persons reciprocal contracts of indemnity insurance. HIROC facilitates the provision of liability insurance coverage to health care organizations in the provinces of Ontario, Manitoba, Saskatchewan and Newfoundland. Subscribers pay annual premiums, which are actuarially determined, and are subject to assessment for losses in excess of such premiums, if any, experienced by the group of subscribers for the years in which they were a subscriber. No such assessments have been made to March 31, 2012.

Since its inception in 1987, HIROC has accumulated an unappropriated surplus, which is the total of premiums paid by all subscribers plus investment income less the obligation for claims reserves and expenses and operating expenses. Each subscriber which has an excess of premium plus investment income over the obligation for their allocation of claims reserves and expenses and operating expenses may be entitled to receive distributions of their share of the unappropriated surplus at the time such distributions are declared by the Board of Directors of HIROC. There are no distributions receivable from HIROC as of March 31, 2012.

#### 14. FINANCIAL INSTRUMENTS

The hospital's financial instruments consist of cash, accounts receivable, accounts payable and accrued liabilities, long-term debt, and accrued benefit liability. It is management's opinion that the hospital is not exposed to significant interest, currency or credit risks arising from these financial instruments.

#### Fair Value

The hospital's carrying value of cash, accounts receivable, accounts payable and accrued liability approximate its fair value due to the immediate or short term maturity of these instruments.

The carrying value of the long term debt and the accrued benefit liability approximates the fair value as the interest rates are consistent with the current rates offered to the hospital for debt with similar terms.

#### Credit Risk

The hospital does not have sufficient exposure to any individual or party. A large portion of the hospital's receivables are due from other levels of government. An allowance for doubtful accounts is established based on factors surrounding the risk related to specific accounts, historical trends and other information. The hospital has an allowance for doubtful accounts in the amount of \$55,000 (2011 - \$55,000).

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#### **Notes to Financial Statements**

#### Year Ended March 31, 2012

#### 14. FINANCIAL INSTRUMENTS (continued)

#### Interest Risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the hospital manages exposure through its normal operating and financing activities. The hospital is exposed to interest rate risk primarily through its floating interest rate bank indebtedness and credit facilities.

#### Commodity Risk

The hospital is exposed to fluctuations in commodity prices for natural gas, crude oil and natural gas liquids. Commodity prices are affected by many factors including supply, demand and the Canadian to U.S. dollar exchange rate. The hospital had no financial hedges or price commodity contracts in place at year end.

#### 15. CONTINGENCIES

The hospital is involved in certain legal matters and litigation, the outcomes of which are not presently determinable. The loss, if any, from these contingencies will be accounted for in the periods in which the matters are resolved. Management is of the opinion that these matters are mitigated by adequate insurance coverage.

## **Schedule of Other Revenue**

(Schedule 1)

		2012	 2011
Out patients - OHIP	\$	7,478,720	\$ 7,148,375
Recoveries - all other		2,909,278	3,354,474
Ministry of Health - Emergency Physician Funding		3,179,943	2,996,186
Recoveries - other services		2,971,914	2,386,126
Out patients - other		1,740,317	1,889,549
Preferred accommodation		1,197,319	1,189,827
Cafeteria and coffee shop		1,020,170	997,989
Other revenue		1,085,865	937,385
In patient		535,958	329,959
Undistributed income		332,615	209,043
Ambulance		75,963	73,486
Investment income	,	16,541	9,070
	\$	22,544,603	\$ 21,521,469

## **Schedule of Other Funds**

(Schedule 2)

	2012	 2011
Revenues		
Adult Community Mental Health	\$ 1,422,153	\$ 1,385,091
Interim Long-Term Care	782,933	764,740
Mental Health Out-Patient Sessional Fees	239,669	183,515
Municipal Taxation	12,300	12,300
Partnerships and projects	 1,420,483	 1,825,289
	 3,877,538	 4,170,935
Expenses		
Adult Community Mental Health	1,422,152	1,385,091
Interim Long-Term Care	1,462,342	1,422,974
Mental Health Out-Patient Sessional Fees	239,669	183,515
Municipal Taxation	12,300	12,300
Partnerships and Projects	1,420,483	 1,825,289
	 4,556,946	4,829,169
DEFICIENCY OF REVENUES OVER EXPENSES	\$ (679,408)	\$ (658,234)